UNITED STATES SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, DC 20549

SCHEDULE 14A

PROXY STATEMENT PURSUANT TO SECTION 14(a) OF THE SECURITIES EXCHANGE ACT OF 1934

Filed by the Registrant \Box Filed by a Party other than the Registrant \boxtimes

Check the appropriate box:

- Preliminary Proxy Statement
- □ Confidential, For Use of the Commission Only (as permitted by Rule 14a-6(e)(2))
- □ Definitive Proxy Statement
- Definitive Additional Materials
- Soliciting Material Under Rule 14a-12

YAHOO! INC.

(Name of Registrant as Specified In Its Charter)

VERIZON COMMUNICATIONS INC.

(Name of Person(s) Filing Proxy Statement, if Other Than the Registrant)

Payment of Filing Fee (Check the appropriate box):

- ⊠ No fee required.
- □ Fee computed on table below per Exchange Act Rules 14a-6(i)(1) and 0-11.
 - (1) Title of each class of securities to which transaction applies:
 - (2) Aggregate number of securities to which transaction applies:
 - (3) Per unit price or other underlying value of transaction computed pursuant to Exchange Act Rule 0-11 (set forth the amount on which the filing fee is calculated and state how it was determined):
 - (4) Proposed maximum aggregate value of transaction:
 - (5) Total fee paid:
- □ Fee paid previously with preliminary materials.
- □ Check box if any part of the fee is offset as provided by Exchange Act Rule 0-11(a)(2) and identify the filing for which the offsetting fee was paid previously. Identify the previous filing by registration statement number, or the form or schedule and the date of its filing.
 - (1) Amount previously paid:
 - (2) Form, Schedule or Registration Statement No.:
 - (3) Filing Party:
 - (4) Date Filed:

AOL Advertising @AOLAdvertising · 29m

Simplicity is really important': AOL's Tim Armstrong on the upcoming Yahoo deal bit.ly/2d5J5MU. IMPORTANT: aol.it/2afd6q6



'Simplicity is really important': AOL's Tim Armstrong on the upcoming Yahoo deal

Tim Armstrong tells M&M Global that the drive for simplicity will help the newly-merged AOL and Yahoo to attract brand dollar investment from advertisers.

So often major industry conferences are dominated by a newcomer: in 2015, Meerkat stole the show at SXSW, while Snapchat dominated conversations in Cannes. In contrast, it was a more established company that had tongues wagging at Dmexco 2016 - to be more precise, the coming together of two of the internet's oldest and most famous names.

The upcoming merger of AOL and Yahoo, under the ownership of US telco titan Verizon, was a recurring talking point. Even Vice founder Shane Smith, in conversation with WPP's Sir Martin Sorrell, expressed his excitement about the prospect of AOL/Yahoo bringing the challenge to digital media's as-yet-unruffled 'big two', Google and Facebook.

Yahoo's chief revenue officer Lisa Utzschneider was on hand to assure attendees that it is "business as usual", for now at least, but this did not stop the playful hints about the up-coming merger. The companies' two stands were located in adjacent plots in Hall 7, with AOL's structure adorned with the message, 'Say hello to the neighbours for us #WeLoveYahoo' (see photo below).

The man to oversee the newly-merged business will be AOL's chairman and chief executive Tim Armstrong, who met with M&M Global immediately after a conference session during which he was interviewed by MediaCom global boss Stephen Allan.

Armstrong is effusive in his praise for Dmexco, and remarks that news from the Koelnmesse has been making a splash in the West Coast of the US. "It think it's very telling, by the way, that there is a record attendance here, and that it has doubled in the last couple of years. It shows you the interest globally," he says.

'GREAT PARTNERSHIP'

Scale is a clear motivation in the battle for ad dollars, and Armstrong hopes that the combination of AOL and Yahoo will enable it to "play at the large level" of the industry. He believes that the coming together is a "great partnership for the whole industry", and not just for AOL.

Backed by Verizon, Armstrong also argues that the new entity will be able to bring "unique" data to the market, enhancing the choices for advertisers and publishers: "We bring a lot of mobile data and information, we have a lot of web data and information, and we can do it in a differentiated, more open way."

Moreover, he claims that AOL/Yahoo will offer CMOs a third major opportunity within the digital landscape.

"I like to say that Google is search, Facebook is social, and we're going to be about brand," says Armstrong. "Really helping consumers that love content brands, and also helping brand marketers to keep their pricing power, and to keep their connection with consumers up by building brands digitally.

"The industry has done a very good job of attracting ROI dollars. If you walk around this conference, you will see all kind of platforms that offer ROI, but if you're a big global company – Unilever, Procter & Gamble, Nestle, GM, Mercedes, those types of companies – they have to keep up their brand reputation with consumers, because that's what gives them pricing power, allows them to get distribution.

"I think if you come here a few years from now, I think you will see brand and brand metrics being a much larger part of the show, rather than just platforms, ROI and those things. It's got to be a mixture of both, and at the moment it's heavily on the bottom of the marketing funnel, and we have an opportunity to change that."

'SIMPLICITY IS IMPORTANT'

AOL and Yahoo have both worked hard to build and refine ad tech stacks and content offerings, and questions have been asked about how – and if – these propositions can be integrated. However, given the sheer complexity in the marketplace already, Armstrong insists that advertisers and publishers can expect an offering that is easy to digest and efficient to use.

"One thing we're very focused on with the integration with Yahoo, and really with our own company, is that you can have the scale we're going to have – which is well over a billion users globally – but simplicity is really important," he says.

"If you walk around Dmexco, and you're not from the industry, you'd be really confused about what is happening, there is so much activity. I think the simplicity piece is incredibly important."

He uses an analogy – borrowed from ex-AOL exec and iHeartMedia CEO Bob Pittman – about brand awareness in the FMCG space: "You go to the supermarket or grocery store, and you go to buy a drink, you know what Coke is, you know what Pepsi is, you know what Red Bull is. In our industry, it's the same challenge.

"There's lots of things that consumers can drink; we have to have brands, with a simplicity of brand that matters to people. That's really what we're working on heavily with Yahoo right now."

The scale of the opportunity of the AOL-Yahoo merger, according to Armstrong, goes far beyond current market share and revenues. He points out that, with billions of consumers in emerging markets arriving online, especially through mobile, the media and marketing sector can expect a phase of rapid growth.

"The industry is going to double in size. There are three billion more people coming online. As much as this has scaled, and how big [Dmexco] is this week, if you come back in seven or 10 years, you're going to have a whole bunch of stuff that's not here today. New regions, new businesses, new services. The industry is only going to get much bigger, and grow much faster.

"I think people have to prepare for the scale. That will be a totally different game to what we're playing right now," he adds.

Important Additional Information and Where to Find It

On September 9, 2016, Yahoo! Inc. ("Yahoo") filed with the Securities and Exchange Commission (the "SEC") a preliminary proxy statement regarding the proposed sale of Yahoo's operating business to Verizon Communications Inc. ("Verizon") and related transactions, and the definitive version of which will be sent or provided to Yahoo stockholders. **BEFORE MAKING ANY VOTING DECISION, YAHOO'S STOCKHOLDERS ARE STRONGLY ADVISED TO READ YAHOO'S PROXY STATEMENT IN ITS ENTIRETY (INCLUDING ANY AMENDMENTS OR SUPPLEMENTS THERETO WHEN THEY BECOME AVAILABLE) AND ANY OTHER DOCUMENTS FILED WITH THE SEC IN CONNECTION WITH THE PROPOSED TRANSACTIONS OR INCORPORATED BY REFERENCE THEREIN BECAUSE THEY CONTAIN IMPORTANT INFORMATION ABOUT THE PROPOSED TRANSACTIONS. Investors and stockholders can obtain a free copy of Yahoo's proxy statement, any amendments or supplements to the proxy statement, and other documents filed by Yahoo with the SEC in connection with the proposed transactions for no charge at the SEC's website at** *www.sec.gov***, on the Investor Relations page of Yahoo's website** *investor.yahoo.net* **or by writing to Investor Relations, Yahoo! Inc., 701 First Avenue, Sunnyvale, CA 94089.**

Yahoo and its directors and executive officers, as well as Verizon and its directors and executive officers, may be deemed participants in the solicitation of proxies from Yahoo's investors and stockholders in connection with the proposed transactions. Information concerning the ownership of Yahoo securities by Yahoo's directors and executive officers is included in their SEC filings on Forms 3, 4 and 5, and additional information is also available in Yahoo's annual report on Form 10-K for the year ended December 31, 2015, as amended, and Yahoo's proxy statement for its 2016 annual meeting of stockholders filed with the SEC on May 23, 2016. Information about Verizon's directors and executive officers is set forth in Verizon's annual report on Form 10-K for the year ended December 31, 2016 annual meeting of stockholders filed with the SEC on May 23, 2016. Information about Verizon's directors and executive officers is set forth in Verizon's annual report on Form 10-K for the year ended December 31, 2016 annual meeting of stockholders filed with the SEC on March 21, 2016. Information regarding Yahoo's directors, executive officers and other persons who may, under the rules of the SEC, be considered participants in the solicitation of proxies in connection with the proposed transactions, including their respective interests by security holdings or otherwise, also will be set forth in the definitive proxy statement relating to the proposed transactions when it is filed with the SEC. These documents may be obtained free of charge from the sources indicated above.